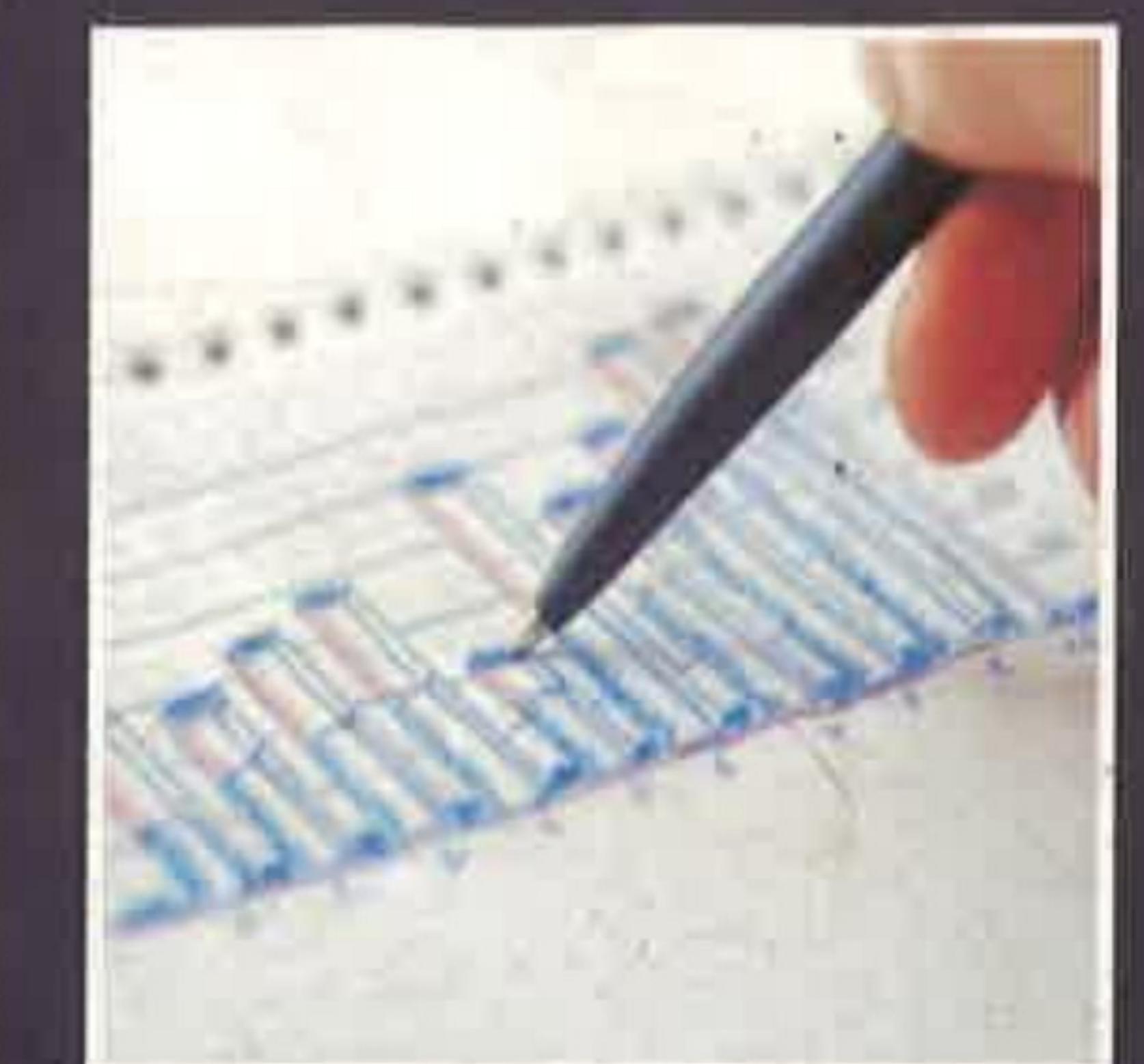
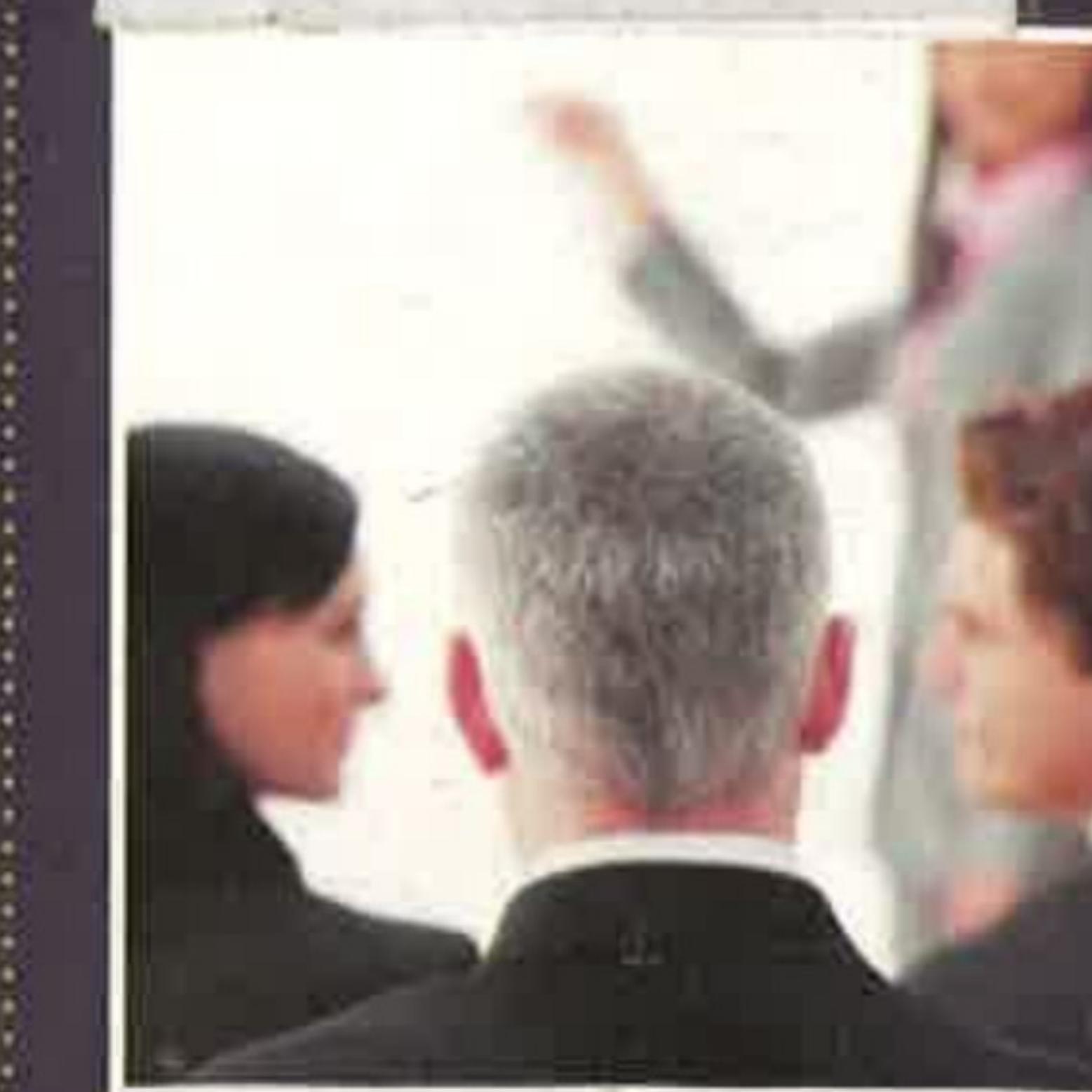




# *Marketing of Services*

S.L. Gupta





## Brief Contents

	<i>Pages</i>
1. Service Industry : Global Issues	1—9
2. Services Marketing Environment : The Pest Impact	11—16
3. Growth of Service Sector	17—25
4. Scope of Goods and Services	27—29
5. Goods – Services Continuum	31—35
6. 4I's of Services	37—43
7. Goods and Services : Categorizations	45—56
8. Industrial Services	57—61
9. Consumer and Organizational Behaviour in Services	63—78
10. Segmentation	79—88
11. Target Market Selection	89—92
12. Positioning	93—106
13. Marketing Mix —Overview	107—112
14. Product	113—135
15. Pricing	137—161
16. Place Distribution	163—180
17. Promotion	181—204
18. People	205—217
19. Physical Evidence	219—222
20. Process	223—233
21. Service Quality	235—244
22. Understanding Quality Management	245—250
23. Measuring Service Quality	251—258

	<i>Pages</i>
24. Strategies for Service Marketing- An Overview	259—262
25. Strategies for Dealing with Intangibility (Tangibilizing the Intangibles)	263—274
26. Strategies for Dealing with Inventory (Perishability)	275—287
27. Strategies for Dealing with Inconsistency	289—291
28. Strategies for Dealing with Inseparability	293—296
29. External Marketing	297—297
30. Internal Marketing	299—304
31. Relationship Marketing	305—311
32. Interactive Marketing	313—318
33. Creating the Right Service Philosophy	319—324
34. Fundamentals of Customer Satisfaction	325—328
35. Understanding Customer Service	329—333
36. Monitoring and Measuring Customer Satisfaction	335—349
37. Handling Complaints Effectively	351—354
38. Service Recovery	355—357
39. Non Business Marketing - An Overview	359—362
40. Non-Profit Versus Profit Oriented Marketing	363—367
41. Classification of Non-Profit Marketing	369—372
42. Unique Aspects of Non- Business Marketing	373—376
43. Non-Business Marketing Strategies	377—380
44. Marketing Mix: Non- Busines Marketing	381—388
45. Introduction to Life Insurance	389—398

# Contents

	<i>Pages</i>
<b>1. Service Industry : Global Issues</b>	<b>1—9</b>
Introduction .....	1
Service: An Overview .....	1
Services Trend in Nineties .....	2
Service Sector : Indian Scenario .....	3
Introduction .....	3
India and Asian Countries .....	4
Relative Role of Service Sector .....	6
Importance of Services Marketing .....	8
Summary .....	8
Questions .....	8
Project Work .....	9
<b>2. Services Marketing Environment : The Pest Impact</b>	<b>11—16</b>
Introduction .....	11
Political-Legal Environment .....	11
Economic Environment .....	12
Socio-Cultural Environment .....	13
Technological Environment .....	14
Competition .....	15
Summary .....	15
Questions .....	16
Project Work .....	16
<b>3. Growth of Service Sector</b>	<b>17—25</b>
Introduction .....	17
Reasons for Growth in Service Sector .....	17
Types of ServiceS - Partial List .....	22
Summary .....	25
Questions .....	25
Project Work .....	25

<b>4. Scope of Goods and Services</b>	<b>27–29</b>
Introduction .....	27
Scope of Services .....	28
Summary.....	29
Questions .....	29
Project Work.....	29
<b>5. Goods – Services Continuum</b>	<b>31–35</b>
Introduction .....	31
Goods-Services Continuum .....	31
Goods-Services Continuum : Some Issues.....	33
Advantages of the Goods and Services Continuum Concept.....	34
After Marketing: An Interaction of Goods and Services .....	34
Summary.....	34
Questions .....	35
Project Work.....	35
<b>6. 4I's of Services</b>	<b>37–43</b>
Introduction .....	37
4i's of Services.....	38
Intangibility .....	38
Inconsistency .....	38
Inseparability.....	39
Types of Service Production.....	40
Inventory .....	41
Goods Vs Services: At a Glance .....	42
Summary.....	43
Questions .....	43
Project Work.....	43
<b>7. Goods and Services : Categorizations</b>	<b>45–56</b>
Introduction .....	45
Goods Classification .....	45
By Market Segment .....	45
By Degree of Durability .....	46
By Value Addition .....	46
By Goals of the Organization .....	47
By Degree of Regulation .....	47
By Length of Distribution Channel .....	47
By Degree of Customer Contact .....	48

Services Classification.....	48
By market Segment.....	49
By Degree of Tangibility .....	49
By Skills of Service Providers .....	49
By Goals of the Provider .....	50
By Degree of Regulation .....	50
By Degree of Labour Intensiveness .....	51
By Degree of Customer Contact .....	51
Classification Based on Service Operating Dimensions.....	53
Classification based on level of Tangibility .....	54
Classification Based on Customization/Empowerment .....	54
The Importance of Classification System .....	55
Summary.....	55
Questions .....	56
Project Work.....	56
<b>8. Industrial Services</b>	<b>57–61</b>
Introduction .....	57
Summary.....	60
Questions .....	61
Project Work.....	61
<b>9. Consumer and Organizational Behaviour in Services</b>	<b>63–78</b>
Introduction .....	63
Motivation and Consumer Behaviour .....	64
Maslow's Hierarchy of Needs .....	64
Perception and Consumer Behaviour .....	66
Selective Exposure .....	66
Selective Distortion.....	67
Selective Retention.....	67
Social Factors.....	68
Family Influence .....	68
Reference Group Influence .....	69
Roles and Status .....	69
Cultural Factors .....	69
Culture .....	69
Sub-culture .....	70
Social Class .....	70
Psychological Factors.....	71
Learning .....	71
Beliefs and Attitudes .....	72

Personal Factors .....	72
Age and Family Life Cycle .....	72
Economic Circumstances .....	73
Occupation .....	73
Personality and Self-Concept .....	73
Psychographics .....	74
Consumer Buying Process .....	74
Stage 1: Awareness .....	74
Stage 2: Search and Comprehension .....	74
Stage 3: Attitude Development .....	74
Stage 4: Evaluation of Alternatives .....	74
Stage 5: Purchase .....	74
Stage 6: Adoption and Post Purchase Behaviour .....	75
The Principles of Organizational Buyer Behaviour .....	75
Differences in Consumer and Organizational Buyer Behaviour .....	76
Organizational Buying Behaviour .....	76
The Orgaizational Buying Process .....	76
Summary .....	76
Questions .....	78
Project Work .....	78

## 10. Segmentation

79–88

Introduction .....	79
Segmentation Strategies .....	79
Geographical Segmentation .....	79
Demographic Segmentation .....	80
Psychographic segmentation .....	80
Life Style.....	81
Bases for Segmentation .....	82
Social Class .....	83
Personality .....	84
Volume Segmentation .....	84
Benefit Segmentation.....	85
Segmenting the Commercial Bank Market – A Typical Study .....	85
Summary .....	86
Questions .....	87
Project Work .....	88

## 11. Target Market Selection

89–92

Introduction .....	89
Guidelines for Selecting Target Market .....	89

Approaches to Target Market .....	90
Concentrated Marketing .....	90
Summary .....	91
Questions .....	91
Project Work .....	92

## 12. Positioning

Introduction ? .....	93
Why Positioning? .....	93
Positioning Services .....	94
Effective Positioning .....	95
Positioning the Intangibles .....	95
Positioning Process .....	96
Step 1: Market Positioning .....	96
Step 2: Psychological Positioning .....	97
Objective Positioning.....	98
Subjective Positioning .....	98
Step 3: Positioning Approaches .....	99
Positioning by Attributes, Features or Customer Benefits .....	99
Positioning by Price Value .....	99
Positioning by use of Application .....	99
Positioning according to Users or Class of Users:.....	99
Positioning with respect to Product Class .....	100
Positioning against competition .....	100
Positioning by Endorsement .....	100
Positioning by Quality Dimensions .....	100
Reliability .....	100
Assurance.....	101
Tangibility .....	101
Empathy .....	101
Responsiveness .....	101
Positioning by use of Service Evidence .....	101
People .....	101
Positioning by Physical Evidence .....	102
Positioning by Process .....	102
Positioning Maps .....	103
Summary .....	105
Questions .....	106
Project Work .....	106

### **13. Marketing Mix –Overview**

Introduction .....	<b>107</b>
What Is Marketing Mix ? .....	107
Target Market.....	108
Benefits of Targeting .....	109
What Do customers Buy ? .....	109
Value for Money .....	110
Six P's Add Value .....	110
Summary.....	111
Questions.....	112
<b>14. Product</b>	
Introduction .....	<b>113</b>
Service Offer .....	113
Service Product .....	113
Quality Levels .....	113
Product Attributed Approach .....	115
Consumer Oriented Approach .....	116
Range .....	116
Product Item .....	117
Product Line .....	117
Product Mix .....	118
Width of the Product Mix .....	118
Depth of the Product Mix .....	118
Consistency of the Product Mix .....	118
Features/Benefits .....	119
Brand .....	120
Brand Loyalty .....	121
Brand Name .....	122
Branding of Services .....	123
Service Guarantee – Tool of Value Addition .....	124
Unconditional Service Guarantees .....	124
Easy to Understand and Communicate .....	124
Meaningful .....	125
Easy to Invoke .....	125
Express or Stated Warranty .....	126
Implied/Implicit Guarantee .....	126
Internal Benefits .....	126
Warranty/Guarantee .....	126
New Service Development .....	127
Service Development Is Different – Why? .....	127

**107–112**

Intangible Experiences .....	128
Individualized Experience .....	128
Strategic Benefits.....	128
Simultaneous Production and Delivery .....	128
Quality Variability .....	129
Reasons for Development .....	129
Types of New Services .....	130
Sources of New Service Ideas .....	131
New Service Development Stages .....	132
Summary.....	134
Questions .....	135
Project Work .....	135
<b>15. Pricing</b>	
Introduction .....	<b>137</b>
The Price Challenge .....	137
Pricing Problems .....	138
Art of Setting Price .....	140
Service Pricing .....	140
Negotiations .....	141
Discount .....	141
Quality .....	141
Reaction of Competition to Price Change .....	141
Reaction of Competition to Price Change .....	142
Service Industry Pricing Methods .....	143
Creative Pricing .....	143
Cost Oriented Pricing .....	144
Cost Plus Pricing .....	144
Rate of Return Pricing .....	145
Demand Oriented Pricing .....	145
Discriminating Pricing .....	145
Backward Pricing .....	147
Market Penetration Pricing .....	147
Skimming Pricing .....	147
Special Adjustments to the List or Quoted Prices .....	148
Discounts .....	148
Quantity Discounts .....	148
Cumulative Quantity Type .....	149
Non Cumulative Quantity Discounts .....	149
Seasonal Discounts .....	149

**137–161**

Trade Discounts (Functional Discounts) .....	150
Commissions .....	150
Customers' Perceived Value: Quality/Price .....	150
Service Industry Pricing – Applications.....	153
Service Industry .....	153
Pricing Transportation.....	153
Pricing Management Consultancy— .....	154
Management Consultancy .....	154
Resource Consultancy .....	154
Process Consultancy .....	155
What the Client is Buying ? .....	155
Estimating Price .....	155
Pricing Training .....	156
Hotel Pricing .....	157
Pricing Policy.....	158
Targeted Hotel Room Pricing .....	159
General Hotel Pricing Strategy.....	159
Pricing Small Services .....	160
Summary.....	161
Questions .....	161
<b>16. Place Distribution</b>	<b>163–180</b>
Introduction .....	163
Place : Distribution of Services .....	163
Location.....	164
Accessibility .....	165
Channels of Distribution.....	165
Channel Options .....	165
Distribution Facilities .....	167
Managing Channels.....	167
Major Intermediaries for Service Delivery .....	168
Franchising .....	169
Electronic Channels .....	170
Electronic Channels-Advantages .....	171
Convenience .....	173
Low Cost .....	173
Wide Distribution.....	173
Customer Choice .....	173
Quality Control .....	173
Services Distribution Through Agents and Brokers .....	174
Agents and Brokers .....	174

Agents.....	174
Services Providers Agents .....	174
Selling Agents.....	174
Brokers.....	175
Benefits of using agents /brokers.....	175
Summary .....	175
Questions .....	176
Project Work.....	176
<b>17. Promotion</b>	<b>181–204</b>
Introduction .....	181
Promotion .....	181
Why Promotion.....	182
Identification of Target Market .....	183
Determination and Setting Objectives .....	184
Message Development for Right Communication Effect .....	184
Selection of Communication Mix .....	186
Guidelines for Service Communication .....	186
Communication Mix .....	187
Advertising .....	188
Media Types .....	189
Choosing Advertising Media .....	189
Personal Selling .....	199
Sales Promotion .....	202
Public Relations .....	202
Summary .....	203
Questions .....	203
Project Work.....	203
<b>18. People</b>	<b>205–217</b>
Introduction .....	205
Service Encounter .....	206
Employee .....	206
The Service Profit Chain .....	207
Cycle of Failure .....	208
Employee Cycle of Failure .....	209
Customer Cycle of Failure .....	210
Reversing the Customer Cycle of Failure .....	210
Recruitment .....	211
Associate with Winners .....	212
Training and Development .....	212

Motivation .....	214
Use of Praise .....	214
Combination Approaches .....	214
Other Rewards .....	214
Empowerment .....	214
Summary.....	215
Questions.....	216
Project Work.....	216
<b>19. Physical Evidence</b>	<b>219–222</b>
Introduction .....	219
What Is Physical Evidence? .....	219
Summary.....	219
Questions.....	221
Project Work.....	221
<b>20. Process</b>	<b>223–233</b>
Introduction .....	223
Critical Moments .....	224
Blue Printing .....	224
Representing a (service) Product in the form of its Molecular Structure .....	224
Breaking Down the Process into Logical Steps .....	224
Recognizing the Variability in the Process .....	226
Service Mapping .....	227
1. Line of Interaction.....	228
2. Line of visibility .....	228
3. Line of internal Interaction .....	229
4. The line of Implementation .....	229
Building a Service Blue Print .....	229
Advantages of Blue Printing .....	230
Summary.....	230
Questions .....	233
Project Work.....	233
<b>21. Service Quality</b>	<b>235–244</b>
Introduction .....	235
What Is Quality? .....	235
1. Transcendent Approach .....	235
2. Product based Approach .....	235
3. Manufacturing based Approach .....	236
4. Value based Approach .....	236
5. User based Approach .....	236

The Dimensions of Quality .....	237
The Determinants of Quality of Services .....	237
Addressing The Five Dimensions of Quality .....	239
Reliability .....	240
Reliability – A situation .....	240
What went Wrong? .....	240
Application Of Quality Determinants.....	243
Summary.....	244
Questions .....	244
Project Work.....	244
<b>22. Understanding Quality Management</b>	<b>245–250</b>
Introduction .....	245
The Gronroos Model .....	246
Summary.....	250
Questions .....	250
<b>23. Measuring Service Quality</b>	<b>251–258</b>
Introduction .....	251
Using Servqual .....	252
Summary.....	257
Questions .....	257
Project Work .....	258
<b>24. Strategies for Service Marketing- An Overview</b>	<b>259–262</b>
Introduction .....	259
Pro-Activity- A Strategic Tool to Outservice Competition .....	260
Why Customers Evaluate Services on Supplements .....	260
Create A Differential Advantage .....	261
Summary.....	262
Questions .....	262
<b>25. Strategies for Dealing with Intangibility (Tangibilizing the Intangibles)</b>	<b>263–274</b>
Introduction .....	263
Tangibilising The Intangibles .....	263
Visualisation .....	264
Association .....	264
Physical representation .....	264
Documentation .....	265
People .....	265

Place .....	266
Promotion .....	266
Branding.....	266
Selling Services .....	266
Tangibilising Services Through Benefits .....	267
Tangibilising Through Positioning .....	267
Tangibilising Through Promotion.....	268
Positioning Intangibles ----- (Tourism Perspective).....	269
Tangibilising Through Physical Evidence .....	270
Physical Surroundings .....	271
Physical Evidence .....	272
Build Brand-Benefit Linkages .....	273
Summary .....	273
Questions .....	274
Project Work .....	274
<b>26. Strategies for Dealing with Inventory (Perishability)</b>	<b>275–287</b>
Introduction .....	275
Demand Management .....	275
Services: Unique Features for Planning and Control .....	275
Problems Resulting from a Non-inventoriable Output .....	276
Problems Resulting from the Demand Variability .....	276
Problems Resulting from Labour Intensiveness .....	276
Problems Resulting From System Location .....	277
Variations In Demand Relative to Capacity .....	277
Capacity Constraints .....	279
Time Constraints.....	279
Labour Constraints .....	279
Equipment Constraints .....	280
Facilities Constraints .....	280
Strategies for Managing Demand .....	280
Matching Capacity and Demand .....	282
Adjusting Capacity to Meet Demand .....	284
By Stretching the Existing Capacity .....	285
By Stretching Time.....	285
By Stretching Labour .....	285
By Stretching Equipment.....	285
By Stretching Facilities .....	285
Summary .....	286
Questions .....	286
Project Work .....	287

<b>27. Strategies for Dealing with Inconsistency</b>	<b>289–291</b>
Introduction .....	289
Strategies for Dealing with Inconsistency .....	289
Industrialize Services .....	289
Hard Technologies .....	290
Soft technologies .....	290
Hybrid technologies .....	290
Established Set Rules and Procedures Routine .....	291
Summary .....	291
Questions .....	291
Project Work .....	291
<b>28. Strategies for Dealing with Inseparability</b>	<b>293–296</b>
Introduction .....	293
Strategies For Dealing With Inseparability .....	293
Build Membership Relationship.....	293
Personalise the Service .....	295
Provide Sensitivity Training .....	295
Summary .....	295
Questions .....	295
Project Work .....	296
<b>29. External Marketing</b>	<b>297–297</b>
Introduction .....	297
External Markting .....	297
<b>30. Internal Marketing</b>	<b>299–304</b>
Introduction .....	299
Two Aspects Of Internal Marketing .....	299
Defining Internal Marketing.....	300
Every Individual in a Service Organization should Recognize that they have Customers to Serve .....	300
All Internal Customers must be Convinced about the Quality of the Service being provided .....	301
Using Traditional Marketing Tools on Employees .....	301
Market Research .....	301
Segmentation Techniques .....	302
Targeting .....	302
Promotion .....	302
Is Internal Marketing Approach Helpful? .....	302
Employee as Partial customers .....	303
Internal Marketing : Value and Practice .....	303

Working Towards Increased Job Satisfaction of Employees .....	303
Summary.....	304
Questions.....	304
Project Work.....	304
<b>31. Relationship Marketing</b>	<b>305–311</b>
Introduction .....	305
Relation Ship Marketing.....	305
Why Relationship Marketing .....	305
Relationship Marketing Defined .....	306
5 E's of Relationship Marketing.....	306
Application of Relationship Marketing .....	308
The Lost For Good Customer .....	308
The Always - a - Share Customer .....	308
The Intermediate Type.....	309
Marketing Strategy Continuum .....	309
Customer Relationship .....	310
Summary.....	311
Questions.....	311
Project Work.....	311
<b>32. Interactive Marketing</b>	<b>313–318</b>
Introduction .....	313
What Is Interactive Marketing? .....	313
4c's of Customer Service Mix.....	314
Convenience .....	314
Connectedness .....	314
Choice .....	314
Creativity.....	314
Design And Development .....	315
Production.....	315
Marketing.....	316
Consumption.....	316
Destruction .....	316
Conclusion .....	316
Interactive Marketing Methods.....	316
Interactive Communications.....	317
Summary.....	317
Questions.....	318
<b>33. Creating the Right Service Philosophy</b>	<b>319–324</b>
Introduction .....	319
Customer Service : What it means? .....	319

Pre-transaction Elements .....	320
Transaction Elements .....	320
Post-transaction Elements .....	320
Primary activity of Hotel .....	321
Secondary Activity of .....	321
Meeting The Service Challenge .....	321
Create The Right Service Philosophy .....	322
Determining The Cost of Poor Service .....	323
Summary.....	323
Questions .....	324
Project Work.....	324
<b>34. Fundamentals of Customer Satisfaction</b>	<b>325–328</b>
Introduction .....	325
Factors Influencing Customer Satisfaction .....	325
Summary .....	328
Questions .....	328
Project Work .....	328
<b>35. Understanding Customer Service</b>	<b>329–333</b>
Introduction .....	329
Identify Your Customers.....	329
Create A Good First Impression .....	330
Address The Five Dimensions of Service .....	330
Customer Delight: Useful Tips .....	331
1. Limit Number of Options .....	331
2. Make it Easy for Guests to Find their way around the Facility .....	331
3. When Serving Guests, have an Established Sequence .....	331
4. Make it easy for Guests to Interact with Associates .....	331
5. Put them at ease .....	332
6. Make Waiting a Pleasure .....	332
7. Train Associates to Sell .....	332
8. Anticipate Guest Needs .....	332
9. Improve Service Delivery by Practicing .....	332
10. Know What Customers Want .....	332
Summary .....	333
Questions .....	333
<b>36. Monitoring and Measuring Customer Satisfaction</b>	<b>335–349</b>
Introduction .....	335
Issues Relating to Expectations .....	336
Customer Loyalty .....	337

Retention Rate And Average Customer Lifetime .....	340
McDonald's.....	347
Summary.....	348
Questions.....	348
Project Work.....	349
<b>37. Handling Complaints Effectively</b>	<b>351–354</b>
Introduction .....	351
Understanding the Ramifications .....	351
Front-Line Handling of A Complaint.....	351
Summary.....	352
Questions.....	354
Project Work.....	354
<b>38. Service Recovery</b>	<b>355–357</b>
Introduction .....	355
What Do Unhappy Customers Want? .....	355
Process Of Handling Dissatisfied Customers .....	355
Step 1: Apologize for, or Acknowledge, the Fact that the Customer is Experiencing an Inconvenience .....	356
Step 2: Listen, Empathize, and Ask Open Questions .....	356
Step 3: Offer A Fair Fix To The Problem .....	356
Step 4: Offer Some Value-Added Atonement for the Inconvenience or Injury .....	356
Step 5: Keep Your Promises .....	356
Step 6: Follow Up .....	356
Summary.....	356
Questions.....	356
Project Work.....	357
<b>39. Non Business Marketing - An Overview</b>	<b>359–362</b>
Introduction .....	359
What Is Non-Business Marketing? .....	359
Social Marketing .....	359
Non-Profit Organization Marketing .....	360
Activities of Non-Profit Marketers .....	360
Scope Of Non Profit Marketing.....	360
Summary.....	360
Questions.....	361
.....	362
<b>40. Non-Profit Versus Profit Oriented Marketing</b>	<b>363–367</b>
Introduction .....	363
Non Profit Vs Profit Oriented Marketing .....	364
1. Concern with Organization, People Places and Ideas .....	364

2. Non-Profit Exchange Process .....	365
3. Objectives of Non-profit Organization .....	365
4. Benefits .....	366
5. Segmentation .....	366
6. Clients and Donors .....	366
Summary .....	366
Questions .....	366
Project Work.....	367
<b>41. Classification of Non-Profit Marketing</b>	<b>369–372</b>
Introduction .....	369
Classification of Non-Profit Marketing .....	369
Classification by Degree of Tangibility .....	369
Classification by Objectives of the Organization .....	370
Classification by Constituency .....	371
Summary .....	371
Questions .....	372
Project Work.....	372
<b>42. Unique Aspects of Non- Business Marketing</b>	<b>373–376</b>
Introduction .....	373
Key Conditions of Non-Profit OrgaNIZATION .....	373
Non Financial Objectives .....	373
Multiple Constituencies .....	374
Development Oriented non Profit Marketing .....	375
Campaign Oriented non Profit Marketing .....	375
Conflict Between Mission and Customer Satisfaction .....	375
Summary .....	376
Questions .....	376
Project Work .....	376
<b>43. Non-Business Marketing Strategies</b>	<b>377–380</b>
Introduction .....	377
Non-Profit Markets: Donors and Clients .....	377
Donor Market .....	377
Client Market .....	378
Target Market .....	378
Segmentation .....	379
Unique Target Market Issues in Non-Business Marketing .....	379
A Pathetic or Strongly Opposed Targets .....	379
Pressure to Adopt Undifferentiated Segment Strategies .....	380
Complementary Positioning .....	380

Summary.....	380
Questions.....	380
<b>44. Marketing Mix: Non- Business Marketing</b>	<b>381–388</b>
Introduction .....	381
Product/Service Offering.....	381
Product decisions .....	381
Benefit Strength.....	382
Involvement.....	383
Branding Non Business Organizations.....	383
Price .....	383
Pricing Objectives.....	383
Non-Financial Prices .....	383
Indirect Payment.....	383
Separation Between Payer and User .....	384
Below Cost Pricing.....	384
Pricing in Donor Market .....	384
Distribution .....	384
Promotion .....	385
Personal Selling.....	386
Advertising .....	386
Professional Volunteers .....	386
Public Service Advertising (PSA).....	386
Summary.....	387
Questions.....	387
Project Work .....	387
<b>45. Introduction to Life Insurance</b>	<b>389–398</b>
History Of Life Insurance.....	389
The Set-up of Life Insurance Corporation of India .....	391
Organization Structure of LIC .....	391
Identification of Life Insurance Needs .....	392
Amount of Personal Life Insurance needed .....	393
Total Life Insurance death benefit needed.....	394
Privatization of Insurance Sector in India.....	394
Summary.....	395
Objective Type Questions .....	395
Questions for Review .....	396
References .....	396
Review Questions.....	397

CHAPTER

**1****Service Industry :  
Global Issues****INTRODUCTION**

*Growth of service industry can be attributed to the changing life style, changing world, changing industrial economies, changing population and changing technology. There is a drastic change in the industrial environment and inter-industry relationships because of two vital components viz. Service and Information Technology. Services are contributing to the development of wide spectrum of business avenues and are offering broader employment opportunities. Information technology has made the world boundaryless.* J34

*As economies advance, the service industry grows steadily in scale, volume and complexity. In major OECD countries 60-70 percent of GDP value is added by service sector in terms of employment relative to volume, while the share of manufacturing remains in the range of 30-40 percent. In industrialized countries, services contribute a major share to their National Gross Domestic Product. This share is generally more than 50 percent of the GDP. In developing and less developed countries, the contribution of services to GDP is generally lower share of GDP. The goods production, including agriculture and extraction is more dominant in developing and less developed countries. But the role of services in their economy is growing at a fast speed.*

**SERVICE: AN OVERVIEW**

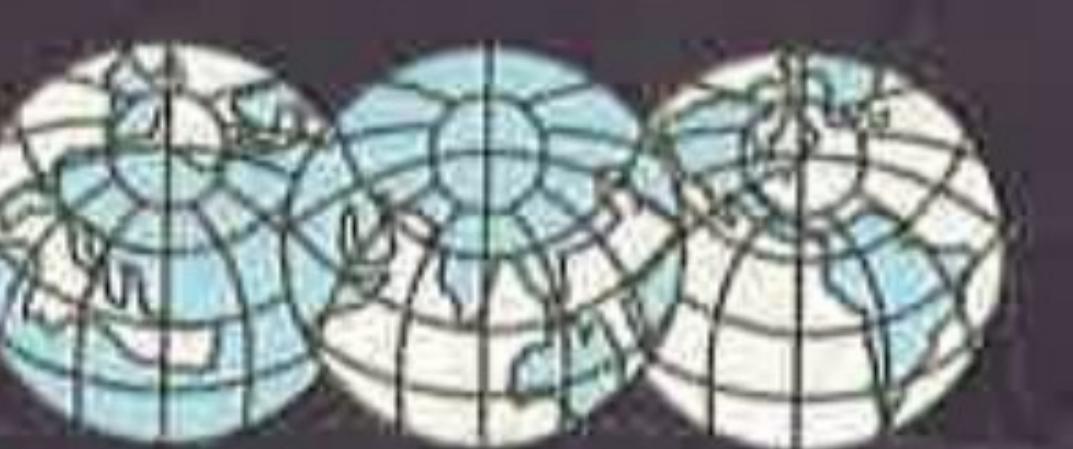
In the previous decade, according to Bureau of economic analysis, U.S. commerce department, the services account for over \$ 3.5 billion in output and contributed for 60 percent of U.S. Gross Domestic Product. About three fifth of U.S. spending on services is by final consumer, and the balance two fifth is by government and other non-profit organizations. The leading U.S. revenue generating industries are housing and housing operations, medical care, personal services, transportation services and repair services. More than 75 percent of the private sector U.S. work force is employed in the service sector. In Canada, Britain, France, Italy, Japan and Germany at least 50 percent of work force is employed in service sector. Figure 1.1 shows that the trend towards service sector is increasing. Despite the steady rate of very high growth of service sector, its productivity growth remains less than 1% which is relatively low compared with that of manufacturing. To improve the productivity of service driven system, output driven and customer focused concepts of productivity are essential. In this context, human factor may have extra room for improvement of productivity in terms of delivery of customer value and operational efficiency.

## About the Book

The marketing tools of analysis have gained a wide application in the process of service decision making, possibly because modern business problems have become so complex that decision maker's personal experience is no longer adequate to provide an appropriate solution. It has, therefore, become essential for persons associated with decision-making to possess at least a working knowledge of the relevant tools of analysis. The purpose of this book is to provide, in one volume, the various theories which are deemed to constitute the subject matter of marketing of services. This book is intended to explain in non-technical language, the service application concepts, tools of service design, their relevance in customer decision-making and also the influence of marketing environment on business decisions. The scope of marketing of services is still in a state of flux and it may remain so in a computer based dynamic society with modern outlook of management. It gives us great pleasure to place this book before the students, learned teachers, professionals and business executives. This book on marketing of services: Text and Cases, has been designed especially for the students of MBA, MBE, PGDBM, M.Com, BBA, BCA, BBE, BBS, BCAM, B.Com, of various Indian universities and management as well as technical institutes. The book is equally useful for students pursuing courses like B.Com, M.Com, etc., wherever Marketing of Services is taught as one of the papers. The present book covers almost the entire syllabus of the said paper taught in various universities/autonomous institutes/institutes affiliated to Indraprastha University or other universities/bodies. Though the book is primarily meant for students, yet a study of the book will also enable practicing managers to systematize and improve their Marketing skills.

## About the Author

**Dr. S.L. Gupta** is the Professor of Marketing at Birla Institute of Technology (Deemed University), Noida. He obtained his Masters in Commerce from University of Rajasthan and M.B.A. from Center for Management Development, Modi Nagar. Prof. Gupta has 4 years of corporate experience and 22 years of academic experience. He is a specialist in managerial decisions. Prof. Gupta is accredited management teacher from All India Management Association.



**INTERNATIONAL  
BOOK HOUSE P. LTD.**

*Since 1941*

**INTERNATIONAL BOOK HOUSE PVT. LTD.**

2/42, Ansari Road, Daryaganj, New Delhi-110 002, INDIA

Tel.: 23243815 / 16, 4354 2743 / 44 45 • Fax: 43542746

Email: [ibh.delhi@intbh.com](mailto:ibh.delhi@intbh.com) • Website: [www.ibhbookstore.com](http://www.ibhbookstore.com)

ISBN 978-81-910642-9-2



9 788191 064292

AHMEDABAD • BENGALURU • BHUBANESWAR • CHENNAI • KOCHI

**IBH**